

SECOND QUARTER AND HALF YEAR FINANCIAL STATEMENTS ANNOUNCEMENT

1(a)STATEMENT OF PROFIT OR LOSSFOR THE SECOND QUARTER AND SIX MONTHS ENDED 30 JUNE 2016

		Grou	<u> </u>	. <u> </u>	Grou		
		3 months end 2016 \$'000	2015 \$'000	Change %	6 months end 2016 \$'000	2015 \$'000	Change %
Revenue		19,100	20,026	(4.6)	38,711	40,795	(5.1)
Cost of sales		(13,273)	(14,273)	(7.0)	(26,944)	(29,263)	(7.9)
Gross profit		5,827	5,753	1.3	11,767	11,532	2.0
Other income	i	31	60	(48.3)	114	118	(3.4)
		5,858	5,813	0.8	11,881	11,650	2.0
Selling & distribution expenses	ii	(394)	(414)	(4.8)	(690)	(727)	(5.1)
General & administrative expenses	ii	(5,353)	(5,258)	1.8	(10,976)	(10,477)	4.8
Results from operating activities	iii	111	141	(21.3)	215	446	(51.8)
Finance income	iv	4	2	100.0	5	3	66.7
Finance costs	iv	(86)	(75)	14.7	(177)	(140)	26.4
		29	68	(57.4)	43	309	(86.1)
		(6)	11	(154.5)	(18)	23	(178.3)
Profit before tax		23	79	(70.9)	25	332	(92.5)
Tax credit (expense)	v	49	(44)	211.4	126	(97)	229.9
Profit for the period		72	35	105.7	151	235	(35.7)
Profit attributable to:							
Owners of the Company Non-controlling interests		15 57	12 23	25.0 147.8	27 124	124 111	(78.2) 11.7
Profit for the period		72	35	105.7	151	235	(35.7)
Gross profit margin Net profit margin Effective tax rate		30.5% 0.4% NM	28.7% 0.2% 68.4%		30.4% 0.4% NM	28.3% 0.6% 35.2%	

NM: Not meaningful



(Incorporated in the Republic of Singapore) (Company Registration No. : 199806124N)

STATEMENT OF COMPREHENSIVE INCOME FOR THE SECOND QUARTER AND SIX MONTHS ENDED 30 JUNE 2016

	Grou		· –	Grou		
	3 months end 2016 \$'000	led 30 Jun 2015 \$'000	Change %	6 months end 2016 \$'000	ed 30 Jun 2015 \$'000	Change %
Profit for the period	72	35	105.7	151	235	(35.7)
Other comprehensive income						
Items that are or may be reclassified subsequently to profit or loss: Foreign currency translation differences - foreign operations, net of tax	(91)	(425)	(78.6)	(115)	(179)	(35.8)
Other comprehensive income for the period, net of tax	(91)	(425)	(78.6)	(115)	(179)	(35.8)
Total comprehensive income for the period	(19)	(390)	(95.1)	36	56	(35.7)
Total comprehensive income attributable to:						
Owners of the Company	(80)	(320)	(75.0)	(63)	(39)	61.5
Non-controlling interests	61	(70)	187.1	99	95	4.2
Total comprehensive income for the period	(19)	(390)	(95.1)	36	56	(35.7)

Notes to Statement of Profit or Loss

(i) **Other income**

Other income comprises:

	Gro	սթ	Group		
	3 months end	ded 30 Jun	6 months ended 30 Jun		
	2016	2015	2016	2015	
Gain on disposal of	\$'000	\$'000	\$'000	\$'000	
property, plant and equipment	9	30	25	34	
Sundry income	22	30	89	84	
	31	60	114	118	



Notes to Statement of Profit or Loss (cont'd)

(ii)	Selling & distribution expenses	_	decreased by \$37K or 5.1% (YTD) decreased by \$20K or 4.8% (2Q 2016)
	General & administrative expenses	_	increased by \$499K or 4.8% (YTD) increased by \$95K or 1.8% (2Q 2016)

The net increase in operating expenses by approximately \$0.5 million or 4.1% in the 1st half of 2016 was mainly due to exchange loss incurred of approximately \$0.3 million for the 6 months ended 30 June 2016 as compared to an exchange gain of approximately \$0.2 million registered in its corresponding period in 2015.

Except for the above, despite the broad-spectrum increase in operating costs (e.g. utilities costs) as a result of elevated inflationary pressure, the operating expenses totalled in the current quarter and for the 1st half of 2016 were comparable to its corresponding periods in 2015, mainly due to conscientious efforts made to contain operating costs, which was in accordance with the Group's objective to be more productive and efficient in the long run.

(iii) **Profit from operations**

This is determined after charging (crediting) the following:

	Gro	<u> </u>	Group		
	3 months end		6 months ended 30 Ju		
	2016	2015	2016	2015	
	\$'000	\$'000	\$'000	\$'000	
Auditors' remuneration					
- auditors of the Company	31	27	58	54	
- other auditors	2	2	5	5	
Non-audit fees					
- other auditors	3	3	3	3	
Directors' fees					
- directors of the Company	25	20	50	40	
Directors' remuneration					
- directors of the Company	283	281	567	563	
- directors of subsidiaries	87	101	175	212	
Bad trade receivables written off	6	17	22	32	
Depreciation of					
- property, plant and equipment	409	345	789	706	
- brooder stocks	47	47	95	95	
Property, plant and equipment written off	5	-	5	-	
Allowance for (Write back of allowance for)					
- doubtful trade receivables	24	7	92	144	
- inventory obsolescence	-	-	(17)	(50)	
Operating lease expenses	255	285	532	577	
Personnel expenses *	3,282	3,242	6,636	6,663	
Exchange loss (gain), net	45	71	261	(205)	
Change in fair value less estimated	_				
point-of-sale costs of breeder stocks	-	-	-	9	

* Include directors' remuneration.



(Incorporated in the Republic of Singapore) (Company Registration No. : 199806124N)

Notes to Statement of Profit or Loss (cont'd)

(iv) Financial income Financial costs

	Grou	Group			
	3 months end	led 30 Jun	6 months ended 30 Jun		
	2016	2015	2016	2015	
	\$'000	\$'000	\$'000	\$'000	
Interest expense					
- bank loans and overdrafts	71 62		147	111	
- bills payable to banks	7	4	14	9	
- finance lease liabilities	8	9	16	20	
	86	75	177	140	
Interest income					
- bank deposits	(4)	(2)	(5)	(3)	
Net finance costs	82	73	172	137	

The increase in net finance costs by approximately 12.3% and 25.5% in the current quarter and for the 1st half of 2016 respectively as compared to its corresponding periods in 2015 was mainly due to higher interest rates charged by the financial institutions as well as an increase in the amount of bank borrowings outstanding during the current reporting period.

(v) **Tax (credit) expense**

	Grou	ıp	Group 6 months ended 30 Jun	
	3 months end	ed 30 Jun		
	2016 \$'000	2015 \$'000	2016 \$'000	2015 \$'000
Current tax expense				
- current year	51	54	74	117
- over provision in respect of				
prior years	-	(10)	-	(20)
Deferred tax				
- recognition of tax effect of previously				
unrecognised tax losses	(100)	-	(200)	-
	(49)	44	(126)	97

Despite the tax incentives granted for qualifying expenditures, the effective tax rate registered for the 2nd quarter of 2016 and for the 1st half of 2016 was higher than the amount obtained by applying the statutory tax rate of 17% on profit before tax mainly due to losses incurred by some entities which cannot be offset against profits earned by other companies within the Group and the varying statutory tax rates of the different countries in which the Group operates. In addition, there were higher profit contributions from entities with a higher tax rate.



(Incorporated in the Republic of Singapore) (Company Registration No. : 199806124N)

1(b)(i) STATEMENTS OF FINANCIAL POSITION

	Group		Company		
	30 Jun 2016	31 Dec 2015	30 Jun 2016	31 Dec 2015	
	\$	\$	\$	\$	
Assets					
Property, plant and equipment	7,971,582	8,076,128	4,695,410	5,377,236	
Intangible assets	343,048	343,048	343,048	343,048	
Brooder stocks	8,270,833	8,365,583	8,270,833	8,365,583	
Investments in subsidiaries	-	-	2,295,785	2,295,785	
Investment in associate	289,129	307,463	412,600	412,600	
Non-current assets	16,874,592	17,092,222	16,017,676	16,794,252	
Breeder stocks	36,180	24,780	36,180	24,780	
Inventories	15,968,046	15,747,853	7,548,328	7,043,358	
Trade receivables	24,918,059	25,557,541	18,516,134	19,279,456	
Other receivables, deposits and					
prepayments	9,368,010	8,810,690	7,060,415	6,611,893	
Due from					
- subsidiaries (trade)	-	-	6,237,538	6,233,190	
- subsidiaries (non-trade)	-	-	1,273,828	1,274,808	
- associate (trade)	735,063	811,940	735,063	811,940	
Cash and bank balances	6,918,669	7,771,930	4,158,389	4,287,591	
Current assets	57,944,027	58,724,734	45,565,875	45,567,016	
Total assets	74,818,619	75,816,956	61,583,551	62,361,268	
Equity					
Share capital	30,772,788	30,772,788	30,772,788	30,772,788	
Reserves	17,609,792	17,899,904	11,128,115	11,354,087	
Equity attributable to					
owners of the Company	48,382,580	48,672,692	41,900,903	42,126,875	
Non-controlling interests	1,734,188	1,635,086	-	-	
Total equity	50,116,768	50,307,778	41,900,903	42,126,875	
Liabilities					
Loans and borrowings	137,872	141,535	-	824	
Deferred tax liabilities	229,095	428,582	180,000	380,000	
Non-current liabilities	366,967	570,117	180,000	380,824	
Trade payables	6,169,019	5,968,974	2,365,421	2,268,637	
Other payables and accruals	3,376,672	4,120,667	2,549,356	3,150,899	
Due to	5,570,072	1,120,007	2,519,550	5,150,077	
- subsidiaries (trade)	-	-	371,882	208,666	
- subsidiaries (non-trade)	-	-	107,356	46,657	
Loans and borrowings	14,419,777	14,427,293	13,901,176	13,971,253	
Current tax payable	369,416	422,127	207,457	207,457	
Current liabilities	24,334,884	24,939,061	19,502,648	19,853,569	
Total liabilities	24,701,851	25,509,178	19,682,648	20,234,393	
Total equity and liabilities	74,818,619	75,816,956	61,583,551	62,361,268	



QIAN HU CORPORATION LIMITED (Incorporated in the Republic of Singapore)

(Company Registration No. : 199806124N)

1(b)(i) STATEMENTS OF FINANCIAL POSITION (cont'd)

	Gre	oup	Company		
	30 Jun 2016	31 Dec 2015	30 Jun 2016	31 Dec 2015	
Inventory turnover (days)	107	106	86	78	
Trade receivables turnover (days)	117	120	155	156	
Trade receivables turnover (days)					
(without GZQH balances)	76	76	83	81	
Debt equity ratio	0.49	0.51	0.47	0.48	

Note - Following the disposal of Guangzhou Qian Hu Aquarium and Pets Accessories Manufacturing Co., Ltd ("GZQH"), a former subsidiary of the Group, in December 2011, the Group's and the Company's trade balances with GZQH have been reclassified as trade receivables. Accordingly, it has resulted in a higher trade receivables turnover days.

Notes to Statements of Financial Position

Intangible assets comprise:		
	Group and	l Company
	30 Jun 2016	31 Dec 2015
	\$	\$
Trademarks/customer acquisition costs	921,497	921,497
Product listing fees	196,153	196,153
	1,117,650	1,117,650
Less accumulated amortisation	(774,602)	(774,602)
	343,048	343,048

Trademarks/customer acquisition costs relate to costs paid to third parties in relation to the acquisition of trademarks rights and existing customer base of certain brands of pet food. Such costs were determined to have indefinite lives and are tested for impairment annually.

Product listing fees relate to cost paid to third parties in relation to the entitlements to list and sell the Company's products in certain supermarkets, and are amortised over three years.

(1) Intangible assets comprise:



QIAN HU CORPORATION LIMITED (Incorporated in the Republic of Singapore)

(Company Registration No. : 199806124N)

Notes to Statements of Financial Position (cont'd)

(2) The details of subsidiaries are as follows:

Name of subsidiary		uity interest he Group	Cost of investment by the Company		
		31 Dec 2015 %	30 Jun 2016 \$	31 Dec 2015 \$	
Qian Hu Tat Leng Plastic Pte Ltd (Singapore)	100	100	57,050	57,050	
Qian Hu Aquarium and Pets (M) Sdn Bhd and its subsidiary: (Malaysia)	100	100	171,951	171,951	
- Qian Hu The Pet Family (M) Sdn Bhd (Malaysia)	100	100	-	-	
Beijing Qian Hu Aquarium & Pets Co., Ltd (People's Republic of China)	100	100	171,824	171,824	
Shanghai Qian Hu Aquarium and Pets Co., Ltd (People's Republic of China)	100	100	1,086,516	1,086,516	
Guangzhou Qian Hu OF Feed Co., Ltd (People's Republic of China)	100	100	126,170	126,170	
Qian Hu Marketing Co Ltd (Thailand)	74	74	148,262	148,262	
Thai Qian Hu Company Limited and its subsidiary: (Thailand)	60	60	121,554	121,554	
- Advance Aquatic Co., Ltd (Thailand)	60	60	-	-	
NNTL (Thailand) Limited (Thailand)	49 *	49 *	30,999	30,999	
P.T. Qian Hu Joe Aquatic Indonesia (Indonesia)	90	90	381,459	381,459	
			2,295,785	2,295,785	

* The Company has voting control at general meetings & Board meetings of NNTL (Thailand) Limited.

(3) The details of associate is as follows:

	Group		Com	pany
	30 Jun 2016 \$	31 Dec 2015 \$	30 Jun 2016 \$	31 Dec 2015 \$
Unquoted equity investment Less	812,600	812,600	812,600	812,600
Share of post-acquisition losses Impairment loss on investment	(301,692) (221,779)	(283,358) (221,779)	- (400,000)	- (400,000)
	289,129	307,463	412,600	412,600



Notes to Statements of Financial Position (cont'd)

Name of associate	Principal activities		e equity he Group
		30 Jun 2016 %	31 Dec 2015 %
Arcadia Products PLC (United Kingdom)	Manufacture and distribution of aquarium lamps	20	20

The Group recorded an impairment loss relating to its investment in Arcadia Products PLC ("Arcadia") as the carrying amount of the investment was affected by the depreciation of Sterling Pound (£) against Singapore Dollar (S\$) since its acquisition. The Group will continue to equity account for its share of results in Arcadia.

- (4) Breeder stocks are off-springs of the brooder stocks, held for trading purposes. As at the reporting date, these stocks are measured based on their fair value, which is determined based on the age, breed and genetic merit of similar fish that can be purchased from another supplier. The increase in breeder stocks balance as at 30 June 2016 was mainly due to difference in quantity, valuation and product mix in relation to the breeder stocks held as at both reporting dates.
 - Group Company 30 Jun 2016 31 Dec 2015 30 Jun 2016 31 Dec 2015 \$ \$ \$ \$ Fish 2,981,742 3,156,929 2,225,494 2,324,237 Accessories 12,434,166 12,122,893 5,630,834 5,044,121 Plastics products - raw materials 423,340 363,295 --Plastics products - finished goods 530,588 523,526 16,369,836 16,166,643 7,856,328 7,368,358 Less allowance for inventory obsolescence (401,790)(418,790)(308,000)(325,000)15,968,046 15,747,853 7,548,328 7,043,358
- (5) Inventories comprise:

The increase in accessories inventory balance as at 30 June 2016 was mainly due to purchases made for orders due for delivery in the 3rd quarter of 2016.

(6) Trade receivables comprise:

_	Gre	Group		Company	
	30 Jun 2016 \$	31 Dec 2015 \$	30 Jun 2016 \$	31 Dec 2015 \$	
Trade receivables Less allowance for doubtful	27,372,108	27,917,547	20,883,514	21,562,976	
trade receivables	(2,454,049)	(2,360,006)	(2,367,380)	(2,283,520)	
	24,918,059	25,557,541	18,516,134	19,279,456	



Notes to Statements of Financial Position (cont'd)

Our conscientious efforts made in monitoring and collection of trade receivables balances has resulted in the decrease in the amount of trade receivables as at 30 June 2016. The trade receivables turnover days have remained relatively consistent for both reporting periods.

The Group and the Company have reclassified their trade balances with GZQH, a former subsidiary of the Group, as trade receivables following the disposal in December 2011. The recoverability of the amount due from GZQH is guaranteed by a major shareholder of the Company and a director of the Company.

- Group Company 30 Jun 2016 31 Dec 2015 30 Jun 2016 31 Dec 2015 \$ \$ \$ \$ 4.054.741 3.940.304 3.910.514 3.842.681 Other receivables * Deposits 366,115 423,534 67,938 67,385 Prepayments 1,351,572 1,185,774 258,069 213,473 Advances to suppliers 2,477,997 2,179,444 2,436,507 2,109,301 Deposits for purchase of property, plant and equipment 1,061,440 1,048,863 387,387 379,053 Tax recoverable 56,145 32,771 _ _ 9,368,010 8,810,690 7,060,415 6,611,893
- (7) Other receivables, deposits and prepayments comprise:

* Other receivables as at 30 June 2016 consist of the outstanding amounts due from the purchasers of Kim Kang Aquaculture Sdn Bhd ("Purchasers"), a former subsidiary of the Group, of \$2,632,500 (31/12/15: \$2,632,500) and the advances extended by the Company to the said subsidiary before its disposal of \$1,087,500 (31/12/15: \$1,087,500), totalling \$3.72 million (31/12/15: \$3.72 million). These include overdue amounts of \$2.48 million (31/12/15: \$2.48 million) and amounts due in October 2016 of \$1.24 million. For the overdue amounts, the Purchasers had consented to transfer a piece of land parcel situated in Batu Pahat ("Property") to the Company to be sold, such that the Company is able to realise and receive the outstanding amounts out of the net sale proceeds of the Property. It has been agreed that the shortfall between the market value of the Property, based on an independent valuation exercise performed in December 2015, and the overdue amounts of \$2.48 million will be settled by December 2016 in 12 monthly instalments. As such, we do not foresee any collectability issue in relation to the receivables past due.

As at the reporting date, the Company is in the legal process of taking over the Property from the Purchasers as deemed partial repayment of the overdue amounts. The Company intends to dispose of the Property for cash upon the completion of the transfer. It will also explore the various alternatives in utilising the Property while awaiting for it to be disposed.

The higher amount of other receivables, deposits and prepayments balances as at 30 June 2016 was mainly due to:-

- increase in prepayments made as we have made payments for certain expenses at the beginning of the year. Such amounts will be charged to the statement of profit or loss throughout the current financial year.
- increase in advance payments made to suppliers for purchases made which are due for delivery in the coming quarters.



Notes to Statements of Financial Position (cont'd)

- (8) The decrease in amount due from associate as at 30 June 2016 was mainly due to lower trade activities with the associate in the current quarter.
- (9) Other payables and accruals comprise:

	Group		Com	Company		
	30 Jun 2016	31 Dec 2015	30 Jun 2016	31 Dec 2015		
	\$	\$	\$	\$		
Accrued operating expenses	357,651	400,843	271,648	316,555		
Accrued staff costs	1,034,819	1,198,177	577,869	771,872		
Other payables	1,764,193	2,054,809	1,554,322	1,840,129		
Advance received from customers	220,009	466,838	145,517	222,343		
	3,376,672	4,120,667	2,549,356	3,150,899		

The decrease in other payables and accruals as at 30 June 2016 was mainly due to the decrease in amounts due to non-trade suppliers and the reduction of accrued staff costs as a result of bonus payment made in January 2016.

1(b)(ii) GROUP BORROWINGS

	Group		Com	pany
	30 Jun 2016	31 Dec 2015	30 Jun 2016	31 Dec 2015
	\$	\$	\$	\$
Non-current liabilities				
Finance lease liabilities	137,872	141,535	-	824
	137,872	141,535	-	824
Current liabilities				
Term loans				
- short-term (unsecured)	13,500,000	13,500,000	13,500,000	13,500,000
- long-term (secured)	172,032	212,160	-	-
Bills payable to banks (unsecured)	599,437	580,308	392,023	452,922
Finance lease liabilities	148,308	134,825	9,153	18,331
	14,419,777	14,427,293	13,901,176	13,971,253
Total borrowings	14,557,649	14,568,828	13,901,176	13,972,077

The unsecured short-term loans are revolving bank loans that bear interest at rates ranging from 1.70% to 2.20% (31/12/2015: 1.875% to 2.30%) per annum and are repayable within the next 12 months from the reporting date.

The long-term loan is a bank loan of Baht 8.0 million, drawndown by a subsidiary, secured by a mortgage on the subsidiary's freehold land and is callable on demand. It bears interest at 6.75% (31/12/2015: 6.75%) per annum and is payable in 50 monthly instalments commencing September 2014.

As at 30 June 2016, there were corporate guarantees given by the Company to financial institutions for banking facilities extended to subsidiaries amounting to approximately 1.7 million ($\frac{31}{12}$).



(Incorporated in the Republic of Singapore) (Company Registration No. : 199806124N)

1(c) STATEMENT OF CASH FLOWS FOR THE SECOND QUARTER AND SIX MONTHS ENDED 30 JUNE 2016

	Gro	up	Gro	oup
	3 months end		6 months end	
	2016	2015	2016	2015
	\$	\$	\$	\$
Cash flows from operating activities				
Profit before tax	23,158	78,926	25,334	331,895
Adjustments for:				
Bad trade receivables written off	6,100	17,324	21,973	32,331
Depreciation of				
- property, plant and equipment	409,266	344,881	789,540	706,015
- brooder stocks	47,375	47,375	94,750	94,750
Gain on disposal of property, plant				
and equipment	(9,387)	(29,595)	(25,064)	(34,059)
Property, plant and equipment written off	5,420	-	5,420	-
Change in fair value less estimated				
point-of-sale costs of breeder stocks	-	-	-	8,600
Allowance for (Write back of allowance for)				
- doubtful trade receivables	23,741	6,952	92,053	143,544
- inventory obsolescence	-	-	(17,000)	(50,000)
Share of losses (profits) of associate	6,637	(11,530)	18,334	(23,394)
Interest expense	86,850	75,076	177,196	140,314
Interest income	(4,232)	(2,386)	(5,141)	(3,379)
Operating profit before working capital changes	594,928	527,023	1,177,395	1,346,617
(Increase) Decrease in:				
Inventories	(116,010)	(6,487)	(201,140)	(683,488)
Breeder stocks	(3,900)	500	(11,400)	2,300
Trade receivables	224,565	(16,625)	400,452	382,658
Other receivables, deposits and prepayments	(131,422)	81,547	(520,492)	129,534
Due from associate (trade)	(84,415)	(219,512)	76,877	(99,681)
Increase (Decrease) in:				
Trade payables	304,047	(178,515)	267,260	354,643
Bills payable to banks	5,586	230,734	15,612	255,779
Other payables and accruals	(124,441)	68,755	(396,544)	(626,369)
Cash generated from operating activities	668,938	487,420	808,020	1,061,993
Tax paid	(134,680)	(133,210)	(148,125)	(175,913)
Net cash from operating activities	534,258	354,210	659,895	886,080
Cash flows from investing activities				
Purchase of property, plant and equipment Proceeds from disposal of property, plant	(400,543)	(354,527)	(967,469)	(943,215)
and equipment	13,045	29,550	28,722	35,130
Interest received	4,232	2,386	5,141	3,379
Net cash used in investing activities	(383,266)	(322,591)	(933,606)	(904,706)
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(Incorporated in the Republic of Singapore) (Company Registration No. : 199806124N)

1(c) <u>STATEMENT OF CASH FLOWS</u> FOR THE SECOND QUARTER AND SIX MONTHS ENDED 30 JUNE 2016 (cont'd)

	Gro	Group		Group	
	3 months ended 30 Jun		6 months ended 30 Jun		
	2016 2015		2016	2015	
	\$	\$	\$	\$	
Cash flows from financing activities					
Repayment of					
- finance lease liabilities	(40,812)	(35,294)	(81,085)	(72,224)	
- bank term loans	(18,480)	(17,904)	(36,864)	(38,208)	
Payment of dividends to					
- owners of the Company	(227,052)	(454,106)	(227,052)	(454,106)	
- non-controlling interests	-	(79,600)	-	(79,600)	
Interest paid	(90,198)	(75,076)	(177,344)	(139,573)	
Net cash used in financing activities	(376,542)	(661,980)	(522,345)	(783,711)	
Net decrease in cash and cash equivalents	(225,550)	(630,361)	(796,056)	(802,337)	
Cash and cash equivalents at beginning of period	7,181,218	8,492,535	7,771,930	8,557,302	
Effect of exchange rate changes					
on cash balances held in foreign currencies	(36,999)	(140,404)	(57,205)	(33,195)	
Cash and cash equivalents at end of period	6,918,669	7,721,770	6,918,669	7,721,770	

Notes to Statement of Cash Flows

The decrease in **net cash from operating activities** for the 1st half of 2016 as compared to its corresponding period in 2015 was mainly due to lower profit generated during the period. In addition, our conscientious efforts made in realising the trade receivables balances with third parties and an associate into cash were deployed into inventory purchases and utilised as advance payments to suppliers, as well as for the settlement of other payables and accruals during the 1st half of 2016.

Net cash used in investing activities was mainly related to capital expenditure incurred for ongoing enhancement to the infrastructure and farm facilities in Singapore and overseas.

Net cash used in financing activities was mainly related to the settlement of bank term loans and finance lease liabilities on a monthly basis, as well as the servicing of interest payments. In addition, there was payment of dividends made to the equity holders of the Company in April 2016.



(Incorporated in the Republic of Singapore) (Company Registration No. : 199806124N)

1(d)(i) STATEMENTS OF CHANGES IN EQUITY

	Attributable to owners of the Company						
Group	Share capital \$	Retained earnings \$	Translation reserve \$	Total \$	Non- Controlling interests \$	Total Equity \$	
Balance at 1 Jan 2015	30,772,788	19,404,357	(629,024)	49,548,121	1,505,172	51,053,293	
Total comprehensive income for the year Profit for the year Other comprehensive income Foreign currency translation	-	18,762	-	18,762	252,806	271,568	
differences for foreign operations, net of tax	-	-	(440,085)	(440,085)	(44,892)	(484,977)	
Total other comprehensive income	-	-	(440,085)	(440,085)	(44,892)	(484,977)	
Total comprehensive income for the year	-	18,762	(440,085)	(421,323)	207,914	(213,409)	
Transactions with owners, recognised directly in equity Distributions to owners Payment of first and final dividend Payment of dividend to	-	(454,106)	-	(454,106)	-	(454,106)	
non-controlling interests	-	-	-	-	(78,000)	(78,000)	
Total transactions with owners	-	(454,106)	-	(454,106)	(78,000)	(532,106)	
Balance at 31 Dec 2015	30,772,788	18,969,013	(1,069,109)	48,672,692	1,635,086	50,307,778	
Total comprehensive income for the period Profit for the period <i>Other comprehensive income</i> Foreign currency translation	-	26,880	-	26,880	124,148	151,028	
differences for foreign operations, net of tax	-	-	(89,940)	(89,940)	(25,046)	(114,986)	
Total other comprehensive	_	-	(89,940)	(89,940)	(25,046)	(114,986)	
Total comprehensive income for the period	-	26,880	(89,940)	(63,060)	99,102	36,042	
Transactions with owners, recognised directly in equity Distributions to owners Payment of first and final dividend Total transactions with owners		(227,052) (227,052)	<u>-</u>	(227,052) (227,052)	<u> </u>	(227,052) (227,052)	
Balance at 30 Jun 2016	30,772,788	18,768,841	(1,159,049)	48,382,580	1,734,188	50,116,768	



(Incorporated in the Republic of Singapore)

(Company Registration No. : 199806124N)

1(d)(i) STATEMENTS OF CHANGES IN EQUITY (cont'd)

Company	Share capital \$	Retained earnings \$	Translation reserve \$	Total \$
Balance at 1 Jan 2015	30,772,788	11,617,086	(35,388)	42,354,486
Total comprehensive income for the year Profit for the year <i>Other comprehensive income</i>	-	232,934	-	232,934
Foreign currency translation differences for foreign operations, net of tax	_	-	(6,439)	(6,439)
Total other comprehensive income Total comprehensive income for the year	-	- 232,934	(6,439) (6,439)	(6,439) 226,495
Transactions with owners, recognised directly in equity Distributions to owners Payment of first and final dividend Total transactions with owners		(454,106) (454,106)	-	(454,106) (454,106)
Balance at 31 Dec 2015	30,772,788	11,395,914	(41,827)	42,126,875
Total comprehensive income for the period Loss for the period <i>Other comprehensive income</i> Foreign currency translation differences	-	(34,039)	-	(34,039)
for foreign operations, net of tax	-	-	35,119	35,119
Total other comprehensive income Total comprehensive income for the period	-	(34,039)	<u>35,119</u> 35,119	<u>35,119</u> 1,080
Transactions with owners, recognised directly in equity				
Distributions to owners Payment of first and final dividend	-	(227,052)	-	(227,052)
Total transactions with owners Balance at 30 Jun 2016	- 30,772,788	(227,052) 11,134,823	- (6,708)	(227,052) 41,900,903

1(d)(ii) CHANGES IN COMPANY'S SHARE CAPITAL

	Number of		
	shares	\$	
Share capital			
Ordinary shares issued and fully paid			
Balance as at 1 Jan 2016 and 30 Jun 2016	113,526,467	30,772,788	

There was no movement in the issued and paid-up capital of the Company since 31 December 2015.

There were no outstanding convertibles as at 30 June 2016 (30/6/2015: Nil).

The Company did not hold any treasury shares as at 30 June 2016 (30/6/2015: Nil). There were no sale, transfer, disposal, cancellation and use of treasury shares during the six months ended 30 June 2016.



1(e) <u>NEGATIVE ASSURANCE CONFIRMATION ON INTERIM FINANCIAL RESULTS</u> <u>PURSUANT TO RULE 705(5) OF THE LISTING MANUAL</u>

We, the undersigned, hereby confirm to the best of our knowledge, nothing has come to the attention of the Board of Directors of the Company which may render the unaudited interim financial results for the second quarter and six months ended 30 June 2016 to be false or misleading in any material aspect.

On behalf of the Board of Directors

KENNY YAP KIM LEE

Executive Chairman and Managing Director ALVIN YAP AH SENG Deputy Managing Director

Singapore 19 July 2016

1(f) <u>CONFIRMATION OF UNDERTAKINGS FROM DIRECTORS AND EXECUTIVE OFFICERS</u>

The Company has procured undertakings from all its directors and executive officers under Rule 720(1) of the Listing Manual.

2 <u>AUDIT</u>

The financial statements have not been audited or reviewed by the Company's auditors.

3 AUDITORS' REPORT

Not applicable

4 ACCOUNTING POLICIES

Other than the adoption of the new and revised Financial Reporting Standards (FRSs) which took effect from the current financial year, there were no changes in accounting policies and methods of computation adopted in the financial statements for the current reporting period as compared to the most recent audited annual financial statements as at 31 December 2015.

5 <u>CHANGES IN ACCOUNTING POLICIES</u>

The adoption of the new and revised FRSs is assessed to have no material impact to the results of the Group and of the Company for the year ending 31 December 2016.

6 <u>EARNINGS PER ORDINARY SHARE (EPS)</u>

	Gro	Group 3 months ended 30 Jun		Group	
	3 months en			led 30 Jun	
	2016	2015	2016	2015	
Earnings Per Ordinary Share					
(based on consolidated net profit					
attributable to owners)					
- on weighted average number of					
ordinary shares on issue (cents)	0.01	0.01	0.02	0.11	
- on a fully diluted basis (cents)	0.01	0.01	0.02	0.11	



6 EARNINGS PER ORDINARY SHARE (EPS) (cont'd)

Earnings per ordinary share on existing issued share capital is computed based on the weighted average number of shares in issue of 113,526,467 (post share consolidation) for both periods.

There is no difference between the basic and diluted earnings per share.

7 NET ASSET VALUE PER SHARE

	Group		Company	
	30 Jun 2016	31 Dec 2015	30 Jun 2016	31 Dec 2015
Net asset value per share based on existing issued share capital as at the				
respective dates (cents)	44.15	44.31	36.91	37.11

Net asset value per share for both periods is computed based on the number of shares in issue of 113,526,467.

8 **REVIEW OF GROUP PERFORMANCE**

(a) **Revenue**

6 months 2016 vs 6 months 2015

	Gro	սթ		
	6 months en	ded 30 Jun		
	2016	2015	Decrea	ise
	\$'000	\$'000	\$'000	%
Fish	16,057	16,798	(741)	(4.4)
Accessories	17,250	18,405	(1,155)	(6.3)
Plastics	5,404	5,592	(188)	(3.4)
	38,711	40,795	(2,084)	(5.1)

For the 6 months ended 30 June 2016, the ornamental fish and accessories activities continued to be our core business segments, which together accounted for approximately 86.0% of the total revenue. Our revenue decreased by approximately \$2.1 million or 5.1% from \$40.8 million for the 6 months ended 30 June 2015 to \$38.7 million for the 6 months ended 30 June 2016.

On a geographical basis, revenue from Singapore grew by 3.9% while revenue from overseas dipped by approximately 8.5% in the 1st half of 2016 as compared to its corresponding period in 2015.



8 **REVIEW OF GROUP PERFORMANCE (cont'd)**

(a) **Revenue (cont'd)**

2Q 2016 vs 2Q 2015

	Gro	Group		
	2Q	2Q		
	2016	2015	Decrea	ise
	\$'000	\$'000	\$'000	%
Fish	7,649	7,770	(121)	(1.6)
Accessories	8,749	9,389	(640)	(6.8)
Plastics	2,702	2,867	(165)	(5.8)
	19,100	20,026	(926)	(4.6)

Our overall revenue decreased by approximately \$0.9 million or 4.6% in the 2nd quarter of 2016 as compared to its corresponding period in 2015. All business segments registered a reduction in revenue contribution during the current quarter.

Fish

The reduction in our ornamental fish revenue by approximately \$0.1 million or 1.6% in the 2nd quarter of 2016, as compared to its corresponding period in 2015, was mainly due to the slowing down in the demand of Dragon Fish from the China domestic market as its economy endures to struggle amid continuing uncertainties. In addition, since mid-June 2016, heavy rainfall in the Central and Southern China has resulted in a worst bout of flooding which spread across several provinces, bringing widespread disruption to business activities in the country. Our domestic distribution activities in China drew to a halt during the prolonged period of drenching rain, which has a negative impact on the revenue of ornamental fish.

In order to mitigate these setbacks, moving forward, we will strive to sustain our export of ornamental fish by diversifying to more customers and more countries around the world from our export hubs in Singapore, Malaysia, Thailand and Indonesia, while awaiting market conditions to improve in order to seize the opportunities when relevant.

Accessories

The dip in revenue from our accessories business by approximately \$0.6 million or 6.8% from \$9.3 million in the 2nd quarter of 2015 to \$8.7 million in the current quarter was mainly a result of difference in sales mix, coupled with a change in purchasing patterns of two of our major export customers since the beginning of the current financial year.

Plastics

Revenue from our plastics activities registered a reduction of approximately \$0.2 million or 5.8% in 2nd quarter of 2016 as compared to its corresponding period in 2015, mainly due to the softening of demand from the domestic market since the beginning of 2016. We managed to focus on generating revenue through selling products with sustainable margins instead of entering into price war with our competitors.



8 **<u>REVIEW OF GROUP PERFORMANCE (cont'd)</u>**

(a) **Revenue (cont'd)**

2Q 2016 vs 1Q 2016

	Gro	սթ			
	2Q 2016	1Q 2016	Increa (Decrea		
	\$'000	\$'000	\$'000	%	
Fish	7,649	8,408	(759)	(9.0)	
Accessories	8,749	8,501	248	2.9	
Plastics	2,702	2,702	-	-	
	19,100	19,611	(511)	(2.6)	

Although the revenue from our accessories activities registered stable quarter-on-quarter growth, the slide in our ornamental fish revenue by approximately \$0.8 million or 9.0% had resulted in a reduction in revenue by \$0.5 million or 2.6% in the current quarter as compared to the previous quarter.

<u>Fish</u>

Moving into 2nd quarter of 2016, we saw a reduction in our ornamental fish revenue contribution by approximately \$0.8 million or 9.0% as compared to the previous quarter. Other than the business activities in China which were hit by its subdued economy and the prolonged heavy downpour since mid-June as mentioned earlier, the UEFA European Championship football tournament held in June to July this year had also affected the export of our ornamental fish to many countries over the world as it has been the norm that consumers do not actively make ornamental fish related purchases during the duration of the tournament.

Accessories

Traditionally, during the 1st quarter of each year, revenue contribution is lower from our China operations as they are closed for operations during the week-long Chinese New Year holidays. This had attributed to the lower accessories revenue in the previous quarter. In the current quarter, our accessories export business continued its leverage on the Group's existing overseas distribution bases & network and infrastructure available to explore more untapped markets with growth potential, which had resulted in an increase in revenue contribution registered by this business segment of approximately \$0.2 million or 2.9% in the current quarter as compared to the previous quarter.

Plastics

Revenue from plastics business remained consistent in the current quarter, comparable to that of the previous quarter in 2016.



8 **REVIEW OF GROUP PERFORMANCE (cont'd)**

(b) **Profitability**

6 months 2016 vs 6 months 2015

	Grou	ւթ		
	6 months end	6 months ended 30 Jun		se
	2016	2015	(Decrea	ise)
	\$'000	\$'000	\$'000	%
Fish	449	396	53	13.4
Accessories	315	692	(377)	(54.5)
Plastics	413	385	28	7.3
Unallocated corporate expenses	(1,152)	(1,141)	(11)	(1.0)
	25	332	(307)	(92.5)

In line with the lower revenue contribution registered, our operating profit decreased by \$0.3 million or 92.5% for the 6 months ended 30 June 2016 compared to its corresponding period in 2015, mainly due to the significant reduction in profit generated from our accessories business.

2Q 2016 vs 2Q 2015

	Group			
	2Q 2016	2Q 2015	Increa (Decrea	
	\$'000	\$'000	\$'000	%
Fish	173	84	89	106.0
Accessories	223	367	(144)	(39.2)
Plastics	190	204	(14)	(6.9)
Unallocated corporate expenses	(563)	(576)	13	2.3
	23	79	(56)	(70.9)

Despite the improvement in profit contribution from our ornamental fish business, the reduction in operating profit generated from the accessories business segment has slashed the profitability registered in the 2^{nd} quarter of 2016 as compared to its corresponding period in 2015.

<u>Fish</u>

The increase in profitability despite a reduction in revenue registered by the ornamental fish business in the 2nd quarter of 2016 as compared to its corresponding period in 2015 was a result of the difference in sales mix, coupled with the reliance and resilient of our ornamental fish export business, which continued to turn in stable revenue and generate respectable profit margins.

Accessories

The shrink in operating profit of our accessories business in the current quarter as compared to the corresponding period in 2015 was mainly due to lower revenue contribution, as well as our on-going efforts to capture more sales, which had sliced off the profit margin of our accessories business in the current quarter.

Plastics

The lower revenue registered by the plastic business in the current quarter, coupled with difference in sales mix recorded in both periods had given rise to the reduction in profit contribution in the 2nd quarter of 2016, as compared to the corresponding period in 2015.

Unallocated corporate expenses

These were staff costs and administrative expenses incurred in relation to the overseeing of both the Group's local and overseas operations.



8 **REVIEW OF GROUP PERFORMANCE (cont'd)**

(b) **Profitability (cont'd)**

2Q 2016 vs 1Q 2016

	Group				
			Increa (Decre		
	\$'000	\$'000	\$'000	%	
Fish	173	276	(103)	(37.3)	
Accessories	223	92	131	142.4	
Plastics	190	223	(33)	(14.8)	
Unallocated corporate expenses	(563)	(589)	26	4.4	
	23	2	21	1,050.0	

Fish

The decline in profitability from our ornamental fish business in the 2^{nd} quarter of 2016 as compared to the previous quarter was in line with the lower revenue contribution due to reasons mentioned earlier.

Accessories

The better profit yielded from our accessories activities were in accordance with the steady increase in revenue from 1^{st} quarter 2016 to 2^{nd} quarter of 2016.

Plastics

Despite the constant revenue contribution, the lower profit registered from our plastics business in the 2nd quarter of 2016 as compared to the previous quarter was mainly due to the receipt of a payout under the wage credit scheme in March 2016 (1Q 2016).

9 VARIANCE FROM PROSPECT STATEMENT

There is no variance from the previous prospect statement.

10 **PROSPECTS**

The prospects of our Group are:

- to be the world's Number 1 ornamental fish exporter;
- to improve productivity using technology and automation;
- to widen our distribution network and strengthen our market capability;
- to reinforce our commitment in research & development ("R&D") and enhance growth by means of innovation; and
- to build a company that last through generations.

The above-mentioned prospects of the Group were announced in detail in our Full Year Financial Statements and Dividend Announcement dated 12 January 2016.



10 **PROSPECTS (cont'd)**

Our business model remains robust and the diversity of our business has put us in good standing. We will be more aggressive in the strengthening of our fundamentals and financial positions as well as in enhancing our ability to generate cash. In addition, we will continue to leverage on innovation and advance technology to transform Qian Hu into a next generation ornamental fish company with a strong pipeline of new innovative accessories products. We believe that by doing so, it will enable Qian Hu to be more resilient and sustainable in the long run.

Our Group expects challenging market conditions to persist, plagued by the volatility of the regional and international currencies. We will continue to drive the necessary transformation and adjustments, focusing on selling higher margin products and managing our overheads and other operating costs in order to improve our operating performance.

11 **DIVIDEND**

No interim dividend for the quarter ended 30 June 2016 is recommended.

12 INTERESTED PERSON TRANSACTIONS

The Group does not have a general mandate from shareholders for interested person transactions pursuant to Rule 920 of the Listing Manual of the Singapore Exchange Securities Trading Limited ("SGX-ST").

During the financial period, there were interested person transactions based on terms agreed between the parties as follows:-

	Gr	oup	Company		
	30 Jun 2016	30 Jun 2015	30 Jun 2016	30 Jun 2015	
	\$	\$	\$	\$	
Fees paid to a company in which					
a director has an interest	-	8,600	-	8,600	
Guarantee fee paid to a major					
shareholder of the Company *	20,200	21,600	20,200	21,600	
Consultancy fees paid to a company					
in which a director has a					
substantial interest	8,300	8,300	8,300	8,300	

* The Group and the Company are charged a guarantee fee of 0.5% per annum on the average balance of the outstanding amounts due from GZQH, a former subsidiary. The guarantee fee is payable to a major shareholder of the Company, for guaranteeing the payment of the outstanding amounts.

Except for the above, there was no other interested person transaction, as defined in Chapter 9 of the Listing Manual of the SGX-ST, entered into by the Group or by the Company during the second quarter and the six months ended 30 June 2016.



13 SEGMENT INFORMATION

(a) **Business segments**

The Group's operating segments are its strategic business units which offer different products and are managed separately. The reportable segment presentation is based on the Group's management and internal reporting structure used for its strategic decision-making purposes.

The Group's activities comprise the following reportable segments:

(i) Fish - includes fish farming, breeding, distribution and trading of ornamental fish;

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- (ii) Accessories includes manufacturing and distribution of aquarium and pet accessories;
- (iii) Plastics includes manufacturing and distribution of plastic bags; and
- (iv) Others includes Corporate Office and consolidation adjustments which are not
 - directly attributable to a particular business segment above.

	6 months ended 30 Jun 2016					
	Fish	Accessories	Plastics	Others	Total	
Group	\$'000	\$'000	\$'000	\$'000	\$'000	
Revenue						
External revenue	16,057	17,250	5,404	-	38,711	
Inter-segment revenue	1,127	2,446	83	(3,656)	-	
Total Revenue	17,184	19,696	5,487	(3,656)	38,711	
Results						
EBITDA *	1,004	605	495	(1,005)	1,099	
Depreciation and amortisation	(550)	(254)	(80)	-	(884)	
Interest expense	(9)	(19)	(2)	(147)	(177)	
Interest income	4	1	-	-	5	
	449	333	413	(1,152)	43	
Share of losses of associate	-	(18)	-	-	(18)	
Profit before tax	449	315	413	(1,152)	25	
Tax credit (expense)	52	99	(25)	-	126	
Profit for the period	501	414	388	(1,152)	151	
Net profit margin	3.1%	2.4%	7.2%		0.4%	
Assets and Liabilities						
Segment assets	30,910	36,584	4,055	3,270	74,819	
Investment in associate	-	289	-	-	289	
Segment liabilities	4,258	4,652	1,988	13,804	24,702	
Other Segment Information						
Expenditures for non-current						
assets **	571	203	282	-	1,056	
Other non-cash items:						
Bad trade receivables						
written off	11	11	-	-	22	
Gain on disposal of						
property, plant and equipment	(4)	(9)	(12)	-	(25)	
Property, plant and equipment						
written off	-	5	-	-	5	
Allowance for (Write back of allow	,					
- doubtful trade receivables	53	37	2	-	92	
- inventory obsolescence	-	(17)	-	-	(17)	

* EBITDA – Earnings Before Interest, Taxation, Depreciation and Amortisation.

** This includes capital expenditure and additions to other non-current assets.



(Incorporated in the Republic of Singapore) (Company Registration No. : 199806124N)

13 SEGMENT INFORMATION (cont'd)

(a) **Business segments (cont'd)**

	6 months ended 30 Jun 2015				
Group	Fish \$'000	Accessories \$'000	Plastics \$'000	Others \$'000	Total \$'000
Revenue	ф 0000	\$ 000	ф 000	<i>ф</i> 000	ф 000
External revenue	16,798	18,405	5,592	_	40,795
Inter-segment revenue	843	3,544	142	(4,529)	-
Total Revenue	17,641	21,949	5,734	(4,529)	40,795
Results					
EBITDA *	899	929	449	(1,030)	1,247
Depreciation and amortisation	(490)	(248)	(63)	-	(801)
Interest expense	(15)	(13)	(1)	(111)	(140)
Interest income	2	1	-	-	3
	396	669	385	(1,141)	309
Share of profit of associate	-	23	-	-	23
Profit before tax	396	692	385	(1,141)	332
Tax expense	(76)	(21)	-	-	(97)
Profit for the period	320	671	385	(1,141)	235
Net profit margin	1.9%	3.6%	6.9%		0.6%
Assets and Liabilities					
Segment assets	31,314	38,053	3,647	3,044	76,058
Investment in associate	-	377	-	-	377
Segment liabilities	4,873	5,577	1,652	13,380	25,482
Other Segment Information					
Expenditures for non-current					
assets **	597	345	84	-	1,026
Other non-cash items:					
Bad trade receivables					
written off	23	9	-	-	32
Gain on disposal of					
property, plant and equipment	-	(31)	(3)	-	(34)
Allowance for (Write back of allow	vance for)				
- doubtful trade receivables	137	7	-	-	144
- inventory obsolescence	-	(50)	-	-	(50)
Change in fair value less					
estimated point-of-sale costs					
of breeder stocks	9	-	-	-	9

(b) **Geographical segments**

Geographical segments are analysed by four principal geographical areas, namely Singapore, Asia, Europe and Others (i.e. the rest of the world).

In presenting information on the basis of geographical segments, segment revenue is based on the geographical location of the customers which the sales are made to regardless of where the sales originate. Segment non-current assets and total assets are based on the geographical location of the assets.



13 SEGMENT INFORMATION (cont'd)

(b) **Geographical segments (cont'd)**

			Segm	ent		
	Reve	nue	non-curre	nt assets	Segment	t assets
	6 months en	ded 30 Jun	6 months en	ded 30 Jun	6 months en	ded 30 Jun
	2016	2015	2016	2015	2016	2015
Group	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Singapore	11,625	11,190	13,528	15,375	52,830	54,630
Other Asian countries	19,623	21,012	3,058	2,669	21,700	21,051
Europe	4,363	4,967	289	377	289	377
Others	3,100	3,626	-	-	-	-
Total	38,711	40,795	16,875	18,421	74,819	76,058

(c) Major customers

There is no customers contributing more than 10 percent to the revenue of the Group.

14 BREAKDOWN OF REVENUE

Group	Fish \$'000	Accessories \$'000	Plastics \$'000	Total \$'000
-	ψ 000	φ 000	ψ 000	φ 000
2Q 2016 Singapore (including domestic				
sales & sales to Singapore)	1,038	2,018	2,665	5,721
Overseas (including export to	1,000	2,010	2,000	0,721
& sales in overseas)	6,611	6,731	37	13,379
Total revenue	7,649	8,749	2,702	19,100
2Q 2015				
Singapore	974	1,934	2,733	5,641
Overseas	6,796	7,455	134	14,385
Total revenue	7,770	9,389	2,867	20,026
6 months ended 30 Jun 2016				
Singapore (including domestic				
sales & sales to Singapore)	2,177	4,145	5,303	11,625
Overseas (including export to	12 000	12 105	101	27.006
& sales in overseas)	13,880	13,105	101	27,086
Total revenue	16,057	17,250	5,404	38,711
6 months ended 30 Jun 2015				
Singapore	1,974	3,761	5,455	11,190
Overseas	14,824	14,644	137	29,605
Total revenue	16,798	18,405	5,592	40,795

BY ORDER OF THE BOARD

Kenny Yap Kim Lee Executive Chairman and Managing Director 19 July 2016