.

2Q13 results update 16 July 2013

nra capital

### **Overweight**

Current Price	S\$0.090		
Fair Value	S\$0.12		
Up / (downside)	+33%		

#### **Stock Statistics**

Market cap	S\$40.9m
52-low	S\$0.082
52-high	S\$0.104
Avg daily vol	205,847
No of share	454.1m
Free float	55%

#### Key Indicators

ROE 13F	2.6%
ROA 13F	1.7%
P/BK	0.76x
Net gearing	10%

#### **Major Shareholders**

Qian Hu Holding	24.0%
Yap Family	20.2%



Source: Bloomberg

Jacky Lee (+65) 6236-6887 jacky.lee@nracapital.com www.nracapital.com

#### Coming back on track soon

- Earnings below expectation. Qian Hu's 2Q13 marginal profit of \$\$83k came in below our \$\$0.6m net profit estimate due to lower-than-expected sales and gross profit margins. Despite the setback, we expect Qian Hu will perform better in the second half with its dragon fish business returning to profitability. We cut our FY13-15 net profit forecast by 19-52% to factor lower-than-expected margins. However, we maintain our fair value at \$\$0.12, still pegged at 1x P/NTA. Given the downside risk is limited with 6-8% dividend yield projection, maintain Overweight recommendation. A special dividend of 0.5 cents will be paid in October 2013, after receipt of second tranche of cash proceeds from the disposal of Kim Kang.
- A positive view from Indonesia. Despite the quiet Indian market, Qian Hu is performing well in the Indonesian market and the group increased its stake from 55% to 90% in 1Q13. Furthermore, its new expansion farm in Indonesia is completed and expects to start operation in this month. As such, we believe the increasing market share in Indonesia and improving dragon fish business profitability will bring Qian Hu back on track.
- 2Q13 revenue down 5% yoy to \$\$21.2m, led by its ornamental fish business which decreased by 11.6% mainly due to the decrease in revenue contribution following the disposal of its subsidiary, Kim Kang. The reduction was partially offset by the increase in revenue contribution from the newly set-up Indonesian subsidiary. Its accessories sales dropped 8.4% yoy due to a one-off increase in export orders from a major customer in 2Q12. In addition, during the quarter, Qian Hu experienced loss of sales resulting from the delay in the delivery of goods from its China suppliers because of a setback in rolling out its newly launched products. These orders were delivered towards the end of June, as evident by the increase in the group's accessories inventory balances. Its plastic business revenue increased by 28.3% yoy through enlarging its customer base.
- **EBITDA margins decreased 3.4% pts yoy to 2.4%** due to the lower fish revenue registered as well as the intense price competition caused by the oversupply of Dragon Fish.
- Net gearing remained healthy. Its net gearing has increased from 8% in the previous quarter to 10%. Despite a marginally increase its working capital requirement, Qian Hu still managed to generate S\$0.1m positive free cash flow in 2Q.

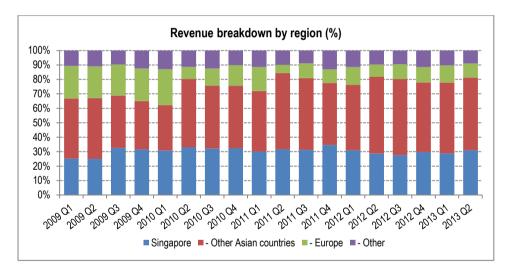
Key Financial Data					
(S\$ m, FYE Dec)	2011	2012	2013F	2014F	2015F
Sales	88.3	84.4	87.6	91.7	94.3
Gross Profit	27.3	25.4	26.3	29.3	31.1
Net Profit	3.5	(9.1)	1.3	2.9	3.6
EPS (cents)	0.8	(2.0)	0.3	0.6	0.8
EPS growth (%)	(17.7)	(363.6)	114.1	126.7	25.2
PER (x)	11.8	nm	31.8	14.0	11.2
NAV/share (cents)	16.2	11.9	11.1	11.5	11.6
DPS (cents)	0.6	0.2	0.7	0.5	0.6
Div Yield (%)	6.7	2.2	7.8	5.6	6.7

Source: Company, NRA Capital estimates

#### **Results comparison**

FYE Dec (S\$ m)	2Q13	2Q12	yoy %	1Q13	QoQ %	Prev.	
			chg		chg	2Q13F	Comments
Revenue	21.2	22.4	(5)	20.2	5	22.4	5% below expectation
Operating costs	(20.7)	(21.0)	(2)	(19.6)	6	(21.2)	In line
EBITDA	0.5	1.3	(60)	0.6	(17)	1.2	Below, lower-than-expected sales and GPM
EBITDA margin (%)	2.4	5.9		3.1	(21)	5.5	3% pts below expectation
Depn & amort.	(0.5)	(0.7)	(25)	(0.6)	(1)	(0.4)	In line
EBIT	(0.0)	0.6	(105)	0.1	(141)	0.8	Below, lower-than-expected sales and GPM
Interest expense	(0.1)	(0.1)	(45)	(0.1)	(5)	(0.1)	In line
Interest & invt inc	0.4	0.1	201	0.2	126	0.1	Above due to forex gain
Associates' contrib	(0.0)	0.0	(200)	(0.0)	167	(0.0)	In line
Exceptionals	0.0	0.0	nm	0.0	nm	0.0	
Pretax profit	0.3	0.6	(59)	0.2	57	0.8	Below, lower-than-expected sales and GPM
Tax	(0.1)	(0.1)	(1)	(0.0)	130	(0.1)	In line
Tax rate (%)	43.2	17.7		29.6	46	18.0	Higher-than-expected taxation
Minority interests	(0.1)	0.0	(346)	(0.1)	18	(0.1)	
Net profit	0.1	0.5	(84)	0.1	34	0.6	Below, lower-than-expected sales and GPM
EPS (cts)	0.0	0.1	(84)	0.0	34	0.1	

Source: NRA Capital estimates



Source: NRA Capital

Profit & Loss (S\$ m, FYE Dec)	2011	2012	2013F	2014F	2015F
Revenue	88.3	84.4	87.6	91.7	94.3
Operating expenses EBITDA	<u>(82.5)</u> 5.8	<u>(81.2)</u> 3.3	<u>(84.4)</u> 3.2	<u>(86.3)</u> 5.4	<u>(88.1)</u> 6.1
Depreciation & amortisation	(2.9)	(2.7)	(1.8)	(1.7)	(1.7)
EBIT	2.9	0.5	1.4	3.6	4.4
Net interest & invt income	1.3	0.2	0.6	0.0	0.1
Associates' contribution	(0.1)	(0.1)	(0.1)	0.2	0.2
Exceptional items	0.0	(9.3)	0.0	0.0	0.0
Pretax profit	4.2	(8.7)	1.9	3.8	4.7
Tax Minority interests	(0.6) (0.1)	(0.5)	(0.4) (0.3)	(0.7) (0.3)	(0.8)
Net profit	<u>(0.1)</u> <b>3.5</b>	(9.1)	1.3	<u>(0.3)</u> <b>2.9</b>	<u>(0.3)</u> <b>3.6</b>
Wt. shares (m)	454.1	454.1	454.1	454.1	454.1
Shares at year-end (m)	454.1	454.1	454.1	454.1	454.1
Balance Sheet (S\$ m, as at Dec)	2011	2012	2013F	2014F	2015F
Fixed assets	42.0	16.1	14.0	16.8	18.3
Intangible assets	2.3	0.3	0.3	0.3	0.3
Other long-term assets	1.0	4.4	2.2	1.1	1.1
Total non-current assets	45.2	20.8	16.5	18.3	19.7
Cash and equivalents	8.6	8.3	11.3	14.2	12.2
Stocks	19.6	16.2	16.6	16.8	17.1
Trade debtors	31.5	32.1	28.9	25.7	26.4
Other current assets Total current assets	<u>1.1</u> 60.7	0.5 <b>57.1</b>	0.5 <b>57.3</b>	0.5 <b>57.2</b>	0.5 <b>56.1</b>
Trade creditors	11.6	9.6	11.0	11.2	11.4
Short-term borrowings	15.7	13.0	11.4	11.0	10.4
Other current liabilities	0.6	0.5	0.6	0.7	0.8
Total current liabilities	27.8	23.2	23.0	22.9	22.5
Long-term borrowings	0.3	0.3	0.2	0.2	0.1
Other long-term liabilities	4.2	0.4	0.4	0.4	0.4
Total long-term liabilities	4.5	0.7	0.6	0.6	0.5
Shareholders' funds Minority interests	63.4 10.2	52.5 1.6	48.4 1.9	49.9 2.1	<u>50.4</u> 2.4
NTA/share (S\$)	0.13	0.11	0.11	0.11	0.11
Total Assets	105.9	77.9	73.8	75.5	75.9
Total Liabilities + S'holders' funds					
TOTAL FIGNITURES + O HOIDERS TUILUS	105.9	77.9	73.8	75.5	75.9
Cash Flow (S\$ m, FYE Dec)	2011	2012	2013F	2014F	2015F
<b>Cash Flow</b> (S\$ m, FYE Dec) Pretax profit	<b>2011</b> 4.2	<b>2012</b> (8.7)	<b>2013F</b> 1.9	<b>2014F</b> 3.8	<b>2015F</b> 4.7
Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments	<b>2011</b> 4.2 0.1	<b>2012</b> (8.7) 13.0	<b>2013F</b> 1.9 1.3	<b>2014F</b> 3.8 1.6	<b>2015F</b> 4.7 (0.8)
Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes	<b>2011</b> 4.2 0.1 (2.1)	<b>2012</b> (8.7) 13.0 0.2	<b>2013F</b> 1.9 1.3 4.3	<b>2014F</b> 3.8 1.6 3.1	<b>2015F</b> 4.7 (0.8) (0.8)
Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid	<b>2011</b> 4.2 0.1 (2.1) (0.5)	<b>2012</b> (8.7) 13.0 0.2 (0.9)	2013F 1.9 1.3 4.3 (0.3)	<b>2014F</b> 3.8 1.6 3.1 (0.6)	2015F 4.7 (0.8) (0.8) (0.7)
Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others	<b>2011</b> 4.2 0.1 (2.1)	2012 (8.7) 13.0 0.2 (0.9) 0.0	<b>2013F</b> 1.9 1.3 4.3	<b>2014F</b> 3.8 1.6 3.1	<b>2015F</b> 4.7 (0.8) (0.8)
Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b>	<b>2012</b> (8.7) 13.0 0.2 (0.9)	2013F 1.9 1.3 4.3 (0.3) 0.0	2014F 3.8 1.6 3.1 (0.6) 0.0	2015F 4.7 (0.8) (0.8) (0.7) 0.0
Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0	2012 (8.7) 13.0 0.2 (0.9) 0.0 <b>3.6</b>	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1	2015F 4.7 (0.8) (0.8) (0.7) 0.0 2.4
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0	<b>2012</b> (8.7) 13.0 0.2 (0.9) 0.0 <b>3.6</b> (1.5) (0.1) 0.0	<b>2013F</b> 1.9 1.3 4.3 (0.3) 0.0 <b>7.2</b> (1.1) 0.0 0.0	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) 0.0 0.0
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others         Cash flow from investing	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0 ( <b>1.7</b> )	2012 (8.7) 13.0 0.2 (0.9) 0.0 3.6 (1.5) (0.1) 0.0 (1.6)	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2 (1.1) 0.0 0.0 (1.1)	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0 (1.1)	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) 0.0 0.0 (1.1)
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others         Cash flow from investing         Debt raised/(repaid)	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0 <b>(1.7)</b> (0.4)	2012 (8.7) 13.0 0.2 (0.9) 0.0 3.6 (1.5) (0.1) 0.0 (1.6) (2.7)	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2 (1.1) 0.0 0.0 (1.1) (1.7)	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0 (1.1) (0.4)	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) 0.0 0.0 (1.1) (0.7)
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others         Cash flow from investing         Debt raised/(repaid)         Equity raised/(repaid)	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0 <b>(1.7)</b> (0.4) 0.0	2012 (8.7) 13.0 0.2 (0.9) 0.0 <b>3.6</b> (1.5) (0.1) 0.0 (1.6) (2.7) 0.0	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2 (1.1) 0.0 0.0 (1.1) (1.7) 0.0	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0 (1.1) (0.4) 0.0	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) 0.0 0.0 (1.1) (0.7) 0.0
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others         Cash flow from investing         Debt raised/(repaid)         Equity raised/(repaid)         Dividends paid	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0 <b>(1.7)</b> (0.4) 0.0 (0.4) 0.0 (2.3)	2012 (8.7) 13.0 0.2 (0.9) 0.0 <b>3.6</b> (1.5) (0.1) 0.0 (1.6) (2.7) 0.0 (2.7)	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2 (1.1) 0.0 0.0 (1.1) (1.7) 0.0 (0.9)	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0 (1.1) (0.4) 0.0 (3.2)	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) 0.0 0.0 (1.1) (0.7) 0.0 (2.3)
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others         Cash flow from investing         Debt raised/(repaid)         Equity raised/(repaid)         Dividends paid         Cash interest & others	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0 (1.7) (0.4) 0.0 (2.3) (0.4)	2012 (8.7) 13.0 0.2 (0.9) 0.0 3.6 (1.5) (0.1) 0.0 (1.6) (2.7) 0.0 (2.7) 3.0	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2 (1.1) 0.0 0.0 (1.1) (1.7) 0.0 (0.9) (0.5)	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0 (1.1) (0.4) 0.0	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) 0.0 0.0 (1.1) (0.7) 0.0 (0.7) 0.0 (0.5)
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others         Cash flow from investing         Debt raised/(repaid)         Equity raised/(repaid)         Dividends paid	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0 <b>(1.7)</b> (0.4) 0.0 (0.4) 0.0 (2.3)	2012 (8.7) 13.0 0.2 (0.9) 0.0 <b>3.6</b> (1.5) (0.1) 0.0 (1.6) (2.7) 0.0 (2.7)	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2 (1.1) 0.0 0.0 (1.1) (1.7) 0.0 (0.9)	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0 (1.1) (0.4) 0.0 (3.2) (0.5)	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) 0.0 0.0 (1.1) (0.7) 0.0 (2.3)
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others         Cash flow from investing         Debt raised/(repaid)         Equity raised/(repaid)         Dividends paid         Cash interest & others         Cash flow from financing         Change in cash         Change in net cash/(debt)	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0 (1.7) (0.4) 0.0 (2.3) (0.4) (0.4) (0.4) (0.4) (0.4) (0.2) (0.4) (0.2) (0.4) (0.2) (0.4)	2012 (8.7) 13.0 0.2 (0.9) 0.0 <b>3.6</b> (1.5) (0.1) 0.0 (1.6) (2.7) 0.0 (2.7) 3.0 (2.4) (0.4) 2.3	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2 (1.1) 0.0 (1.1) (1.7) 0.0 (0.9) (0.5) (3.1) 3.0 4.7	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0 (1.1) (0.4) 0.0 (3.2) (0.5) (4.1)	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) 0.0 (1.1) (0.7) (0.7) 0.0 (2.3) (0.5) (3.4)
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others         Cash flow from investing         Debt raised/(repaid)         Equity raised/(repaid)         Dividends paid         Cash interest & others         Cash flow from financing         Change in cash	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0 <b>(1.7)</b> (0.4) 0.0 (2.3) (0.4) (0.4) <b>(3.1)</b> (3.1)	2012 (8.7) 13.0 0.2 (0.9) 0.0 3.6 (1.5) (0.1) 0.0 (1.6) (2.7) 0.0 (2.7) 3.0 (2.4) (0.4)	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2 (1.1) 0.0 0.0 (1.1) (1.7) 0.0 (0.9) (0.5) (3.1) 3.0	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0 (1.1) (0.4) 0.0 (3.2) (0.5) (4.1) 2.8	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) 0.0 0.0 (1.1) (0.7) (0.7) 0.0 (2.3) (0.5) (3.4) (2.1)
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others         Cash flow from investing         Debt raised/(repaid)         Equity raised/(repaid)         Dividends paid         Cash interest & others         Cash flow from financing         Change in net cash/(debt)         Ending net cash/(debt)         KEY RATIOS (FYE Dec)	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0 (1.7) (0.4) 0.0 (2.3) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.7) (0.4) (0.7) (0.4) (0.7)	2012 (8.7) 13.0 0.2 (0.9) 0.0 3.6 (1.5) (0.1) 0.0 (1.6) (2.7) 0.0 (2.7) 3.0 (2.4) (0.4) 2.3 (5.1) 2012	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2 (1.1) 0.0 (1.1) (1.7) 0.0 (0.9) (0.5) (3.1) 3.0 4.7 (0.4) 2013F	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0 (1.1) (0.4) 0.0 (3.2) (0.5) (4.1) 2.8 3.3 2.9 2014F	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) 0.0 0.0 (1.1) (0.7) 0.0 (2.3) (0.5) (3.4) (2.1) (1.4) 1.5 2015F
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others         Cash flow from investing         Debt raised/(repaid)         Equity raised/(repaid)         Dividends paid         Cash flow from financing         Change in cash         Change in net cash/(debt)         Ending net cash/(debt)         KEY RATIOS (FYE Dec)         Revenue growth (%)	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0 (1.7) (0.4) 0.0 (2.3) (0.4) (0.4) (3.1) (3.1) (2.7) (7.4) <b>2011</b> (3.1)	2012 (8.7) 13.0 0.2 (0.9) 0.0 <b>3.6</b> (1.5) (0.1) 0.0 (1.6) (2.7) 0.0 (2.7) 3.0 (2.4) (0.4) 2.3 (5.1) 2012 (4.4)	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2 (1.1) 0.0 0.0 (1.1) (1.7) 0.0 (0.9) (0.5) (3.1) 3.0 4.7 (0.4) 2013F 3.7	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0 (1.1) (0.4) 0.0 (3.2) (0.5) (4.1) 2.8 3.3 2.9 2014F 4.7	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) (1.1) 0.0 0.0 (1.1) (0.7) 0.0 (2.3) (0.5) (3.4) (2.1) (1.4) (1.4) 1.5 2015F 2.8
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others         Cash flow from investing         Debt raised/(repaid)         Equity raised/(repaid)         Dividends paid         Cash flow from financing         Change in cash         Change in net cash/(debt)         Ending net cash/(debt)         KEY RATIOS (FYE Dec)         Revenue growth (%)	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0 <b>(1.7)</b> (0.4) 0.0 (2.3) (0.4) (3.1) (3.1) (2.7) (7.4) <b>2011</b> (3.1) (28.0)	2012 (8.7) 13.0 0.2 (0.9) 0.0 <b>3.6</b> (1.5) (0.1) 0.0 (1.6) (2.7) 0.0 (2.7) 3.0 (2.4) (0.4) 2.3 (5.1) 2012 (4.4) (43.7)	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2 (1.1) 0.0 0.0 (1.1) (1.7) 0.0 (0.9) (0.5) (3.1) 3.0 4.7 (0.4) 2013F 3.7 (3.0)	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0 (1.1) (0.4) 0.0 (3.2) (0.5) (4.1) 2.8 3.3 2.9 2014F 4.7 70.0	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) (1.1) 0.0 0.0 (1.1) (0.7) 0.0 (2.3) (0.5) (3.4) (2.1) (1.4) 1.5 2015F 2.8 14.1
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others         Cash flow from investing         Debt raised/(repaid)         Equity raised/(repaid)         Dividends paid         Cash flow from financing         Change in cash         Change in net cash/(debt)         Ending net cash/(debt)         KEY RATIOS (FYE Dec)         Revenue growth (%)         EBITDA growth (%)	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0 <b>(1.7)</b> (0.4) 0.0 (2.3) (0.4) (0.4) (3.1) (3.1) (2.7) (7.4) <b>2011</b> (3.1) (28.0) 4.7	2012 (8.7) 13.0 0.2 (0.9) 0.0 <b>3.6</b> (1.5) (0.1) 0.0 (1.6) (2.7) 0.0 (2.7) 3.0 (2.4) (0.4) 2.3 (5.1) 2012 (4.4) (43.7) (10.3)	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2 (1.1) 0.0 0.0 (1.1) (1.7) 0.0 (0.9) (0.5) (3.1) 3.0 4.7 (0.4) 2013F 3.7 (3.0) 2.2	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0 (1.1) (0.4) 0.0 (3.2) (0.5) (4.1) 2.8 3.3 2.9 2014F 4.7 70.0 4.2	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) 0.0 0.0 (1.1) (0.7) 0.0 (2.3) (0.5) (3.4) (2.1) (1.4) 1.5 2015F 2.8 14.1 5.0
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others         Cash flow from investing         Debt raised/(repaid)         Equity raised/(repaid)         Dividends paid         Cash flow from financing         Change in cash         Change in net cash/(debt)         Ending net cash/(debt)         KEY RATIOS (FYE Dec)         Revenue growth (%)         EBITDA growth (%)         Pretax margins (%)	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0 <b>(1.7)</b> (0.4) 0.0 (2.3) (0.4) (0.4) (3.1) (3.1) (2.7) (7.4) <b>2011</b> (3.1) (28.0) 4.7 3.9	2012 (8.7) 13.0 0.2 (0.9) 0.0 <b>3.6</b> (1.5) (0.1) 0.0 (1.6) (2.7) 0.0 (2.7) 3.0 (2.7) 3.0 (2.4) (0.4) 2.3 (5.1) 2012 (4.4) (43.7) (10.3) (10.8)	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2 (1.1) 0.0 (1.1) (1.7) 0.0 (0.9) (0.5) (3.1) 3.0 4.7 (0.4) 2013F 3.7 (3.0) 2.2 1.5	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0 (1.1) (0.4) 0.0 (3.2) (0.5) (4.1) 2.8 3.3 2.9 2014F 4.7 70.0 4.2 3.2	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) 0.0 0.0 (1.1) (0.7) 0.0 (2.3) (0.5) (3.4) (2.1) (1.4) 1.5 2015F 2.8 14.1 5.0 3.9
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others         Cash flow from investing         Debt raised/(repaid)         Equity raised/(repaid)         Dividends paid         Cash flow from financing         Change in cash         Change in net cash/(debt)         Ending net cash/(debt)         KEY RATIOS (FYE Dec)         Revenue growth (%)         EBITDA growth (%)	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0 <b>(1.7)</b> (0.4) 0.0 (2.3) (0.4) (0.4) (3.1) (3.1) (2.7) (7.4) <b>2011</b> (3.1) (28.0) 4.7	2012 (8.7) 13.0 0.2 (0.9) 0.0 <b>3.6</b> (1.5) (0.1) 0.0 (1.6) (2.7) 0.0 (2.7) 3.0 (2.4) (0.4) 2.3 (5.1) 2012 (4.4) (43.7) (10.3)	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2 (1.1) 0.0 0.0 (1.1) (1.7) 0.0 (0.9) (0.5) (3.1) 3.0 4.7 (0.4) 2013F 3.7 (3.0) 2.2	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0 (1.1) (0.4) 0.0 (3.2) (0.5) (4.1) 2.8 3.3 2.9 2014F 4.7 70.0 4.2	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) 0.0 0.0 (1.1) (0.7) 0.0 (2.3) (0.5) (3.4) (2.1) (1.4) 1.5 2015F 2.8 14.1 5.0
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others         Cash flow from investing         Debt raised/(repaid)         Equity raised/(repaid)         Dividends paid         Cash flow from financing         Change in cash         Change in net cash/(debt)         Ending net cash/(debt)         KEY RATIOS (FYE Dec)         Revenue growth (%)         EBITDA growth (%)         Pretax margins (%)         Net profit margins (%)	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0 (1.7) (0.4) 0.0 (2.3) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.5) (0.4) (0.5) (0.7) (0.4)	2012 (8.7) 13.0 0.2 (0.9) 0.0 3.6 (1.5) (0.1) 0.0 (1.6) (2.7) 0.0 (2.7) 3.0 (2.7) 3.0 (2.4) (0.4) 2.3 (5.1) 2012 (4.4) (43.7) (10.3) (10.8) (21.4)	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2 (1.1) 0.0 (1.1) (1.7) 0.0 (0.9) (0.5) (3.1) 3.0 4.7 (0.4) 2013F 3.7 (3.0) 2.2 1.5 7.7	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0 (1.1) (0.4) 0.0 (3.2) (0.5) (4.1) 2.8 3.3 2.9 2014F 4.7 70.0 4.2 3.2 12.5	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) 0.0 0.0 (1.1) (0.7) 0.0 (2.3) (0.5) (3.4) (2.1) (1.4) 1.5 2015F 2.8 14.1 5.0 3.9 16.0
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others         Cash flow from investing         Debt raised/(repaid)         Equity raised/(repaid)         Dividends paid         Cash flow from financing         Change in cash         Change in net cash/(debt)         Ending net cash/(debt)         KEY RATIOS (FYE Dec)         Revenue growth (%)         EBITDA growth (%)         Pretax margins (%)         Interest cover (x)         Effective tax rates (%)         Net dividend payout (%)         Debtors turnover (days)	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0 (1.7) (0.4) 0.0 (2.3) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.5) (0.4) (0.5) (0.4) (0.5) (0.4) (0.5) (0.7) (0.5) (0.7) (0.5) (0.7) (0.5) (0.0) (0.5) (0.0) (0.5) (0.0) (0.5) (0.0) (0.5) (0.0) (0.5) (0.0) (0.5) (0.0) (0.5) (0.0) (0.5) (0.0) (0.1) (0.5) (0.0) (0.3) (0.0) (0.4) (0.5) (0.4) (0.5) (0.4) (0.5) (0.4)	2012 (8.7) 13.0 0.2 (0.9) 0.0 <b>3.6</b> (1.5) (0.1) 0.0 (1.6) (2.7) 0.0 (2.7) 3.0 (2.7) 3.0 (2.4) (0.4) 2.3 (5.1) 2012 (4.4) (4.3.7) (10.3) (10.8) (21.4) (5.5) (9.9) 138.7	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2 (1.1) 0.0 (1.1) (1.7) 0.0 (0.9) (0.5) (3.1) 3.0 4.7 (0.4) 2013F 3.7 (3.0) 2.2 1.5 7.7 20.0	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0 (1.1) (0.4) 0.0 (3.2) (0.5) (4.1) 2.8 3.3 2.9 2014F 4.7 70.0 4.2 3.2 12.5 17.0	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) 0.0 0.0 (1.1) (0.7) 0.0 (2.3) (0.5) (3.4) (2.1) (1.4) 1.5 2015F 2.8 14.1 5.0 3.9 16.0 17.0
Cash Flow (S\$ m, FYE Dec)         Pretax profit         Depreciation & non-cash adjustments         Working capital changes         Cash tax paid         Others         Cash flow from operations         Capex         Net investments & sale of FA         Others         Cash flow from investing         Debt raised/(repaid)         Equity raised/(repaid)         Dividends paid         Cash flow from financing         Change in cash         Change in net cash/(debt)         Ending net cash/(debt)         KEY RATIOS (FYE Dec)         Revenue growth (%)         Pretax margins (%)         Net profit margins (%)         Net dividend payout (%)	<b>2011</b> 4.2 0.1 (2.1) (0.5) 0.0 <b>1.7</b> (2.0) 0.3 0.0 (1.7) (0.4) 0.0 (2.3) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) (0.5) (0.4) (0.5) (0.4) (0.5) (0.4) (0.5) (0.7) (0.5) (0.7) (0.5) (0.7) (0.5) (0.7) (0.5) (0.7) (0.5) (0.7) (0.5) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.7) (0.4)	2012 (8.7) 13.0 0.2 (0.9) 0.0 <b>3.6</b> (1.5) (0.1) 0.0 (1.6) (2.7) 0.0 (2.7) 3.0 (2.7) 3.0 (2.4) (0.4) 2.3 (5.1) 2012 (4.4) (43.7) (10.3) (10.8) (21.4) (5.5) (9.9)	2013F 1.9 1.3 4.3 (0.3) 0.0 7.2 (1.1) 0.0 (1.1) (1.7) 0.0 (1.7) 0.0 (0.9) (0.5) (3.1) 3.0 4.7 (0.4) 2013F 3.7 (3.0) 2.2 1.5 7.7 20.0 247.2	2014F 3.8 1.6 3.1 (0.6) 0.0 8.1 (1.1) 0.0 0.0 (1.1) (0.4) 0.0 (3.2) (0.5) (4.1) 2.8 3.3 2.9 2014F 4.7 70.0 4.2 3.2 12.5 17.0 77.9	2015F 4.7 (0.8) (0.7) 0.0 2.4 (1.1) 0.0 0.0 (1.1) (0.7) 0.0 (2.3) (0.5) (3.4) (2.1) (1.4) 1.5 2015F 2.8 14.1 5.0 3.9 16.0 17.0 74.7

Source: Company, NRA Capital estimates

NRA Capital Pte. Ltd ("NRA Capital") has received compensation for this valuation report. This publication is confidential and general in nature. It was prepared from data which NRA Capital believes to be reliable, and does not have regard to the specific investment objectives, financial situation and the particular needs of any specific person who may receive this report. No representation, express or implied, is made with respect to the accuracy, completeness or reliability of the information or opinions in this publication. Accordingly, neither we nor any of our affiliates nor persons related to us accept any liability whatsoever for any direct, indirect, special or consequential damages or economic loss that may arise from the use of information or opinions in this publication. Opinions expressed are subject to change without notice.

NRA Capital and its related companies, their associates, directors, connected parties and/or employees may own or have positions in any securities mentioned herein or any securities related thereto and may from time to time add or dispose of or may be materially interested in any such securities. NRA Capital and its related companies may from time to time perform advisory, investment or other services for, or solicit such advisory, investment or other services from any entity mentioned in this report. The research professionals who were involved in the preparing of this material may participate in the solicitation of such business. In reviewing these materials, you should be aware that any or all of the foregoing, among other things, may give rise to real or potential conflicts of interest. Additional information is, subject to the duties of confidentiality, available on request. You acknowledge that the price of securities traded on the Singapore Exchange Securities Trading Limited ("SGX-ST") are subject to investment risks, can and does fluctuate, and any individual security may experience upwards or downwards movements, and may even become valueless. There is an inherent risk that losses may be incurred rather than profit made as a result of buying and selling securities traded on the SGX-ST. You are aware of the risk of exchange rate fluctuations which can cause a loss of the principal invested. You also acknowledge that these are risks that you are prepared to accept.

You understand that you should make the decision to invest only after due and careful consideration. You agree that you will not make any orders in reliance on any representation/advice, view, opinion or other statement made by NRA Capital, and you will not hold NRA Capital either directly or indirectly liable for any loss suffered by you in the event you do so rely on them.

You understand that you should seek independent professional advice if you are uncertain of or have not understood any aspect of this risk disclosure statement or the nature and risks involved in trading of securities on the SGX-ST.